



# How to decarbonise your science centre

(the session your grandchildren want  
you to go to)

# AGENDA

Introduction

Carbon emissions – what are they and where you find them

How to measure and set targets for reducing emissions

Decarbonisation hierarchy

Case study of decarbonisation from the Natural History Museum

Q&A

**Why  
decarbonise?**

**Environmental**

**Financial**

**Reputational**

***Legislation?***

# **Creating the culture for decarbonisation**

**Mission, strategy and  
values**

**Staffing and resource**

**Organisational change**

**Staff training**

**Professionalising this  
area of work**

# Carbon Emissions

# **Greenhouse Gas Emissions**

## **7 gases**

**carbon dioxide**

**methane**

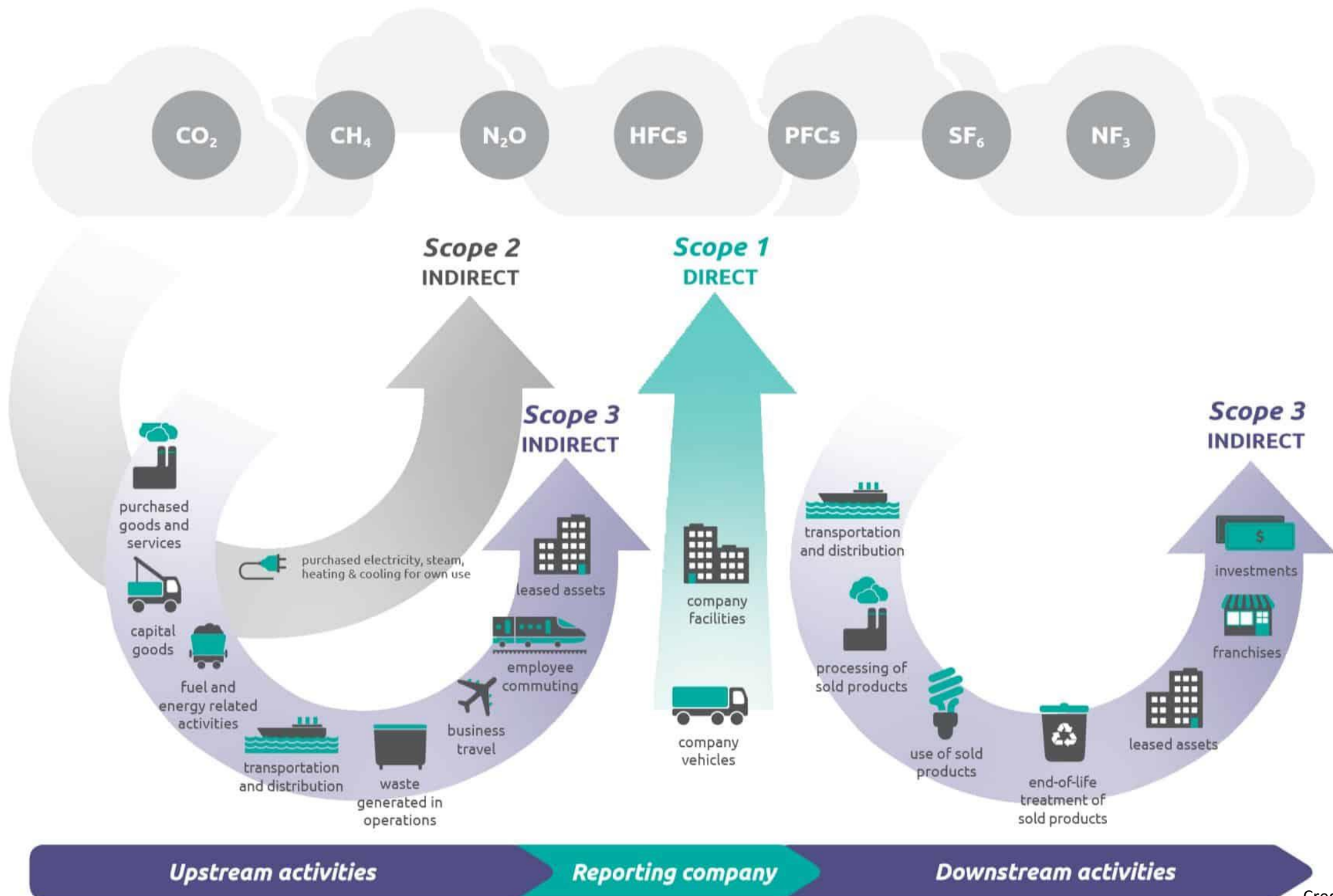
**nitrous oxide**

**hydrofluorocarbons**

**perfluorocarbons**

**sulphur hexafluoride**

**nitrogen trifluoride**



# Anything you burn/release on site

Gas

Main building –  
Education  
Main building –  
Catering\*  
Studio  
Patio heaters +  
BBQ



Petrol and Diesel

Vans and cars  
Cleaning machines  
Scissor lifts  
Generators

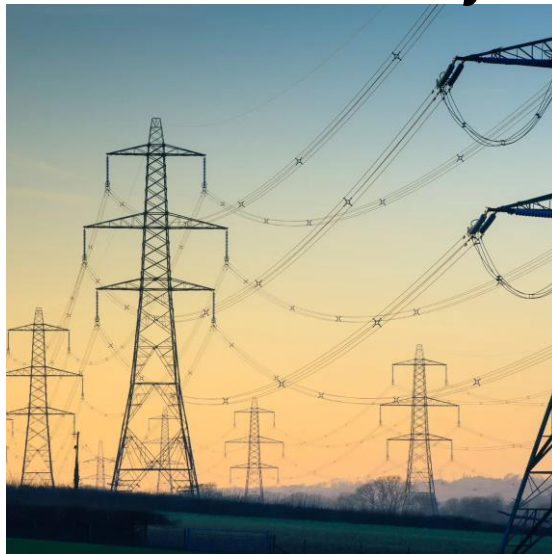


Refrigerant leakage

Air source heat pumps  
Air conditioning units  
Versatemps  
Fridges/freezers

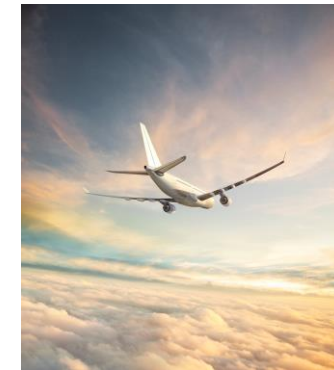
## Scope 1

# Purchased electricity



## Scope 2

# Everything else



## Scope 3



# Scope 3

## Upstream

1. Purchased goods and services
2. Capital goods
3. Fuel and energy related activities  
(not included in scope 1 + 2)
4. Upstream transportation and  
Distribution
5. Waste generated in operations
6. Business Travel
7. Employee Commuting
8. Upstream Leased Assets

## Downstream

1. Downstream transportation and  
distribution
2. Processing of sold products
3. Use of Sold products
4. End of life treatment of sold products
5. Downstream leased assets
6. Franchises
7. Investments



**YOU'VE COME TO THE RIGHT PLACE**

**WE ALL NEED HELP HERE**



# CARBON EMISSIONS

Gemma Tong

engineering.energy.sustainability  
**CONSULTANTS**

Hydrock 



## CONTENTS

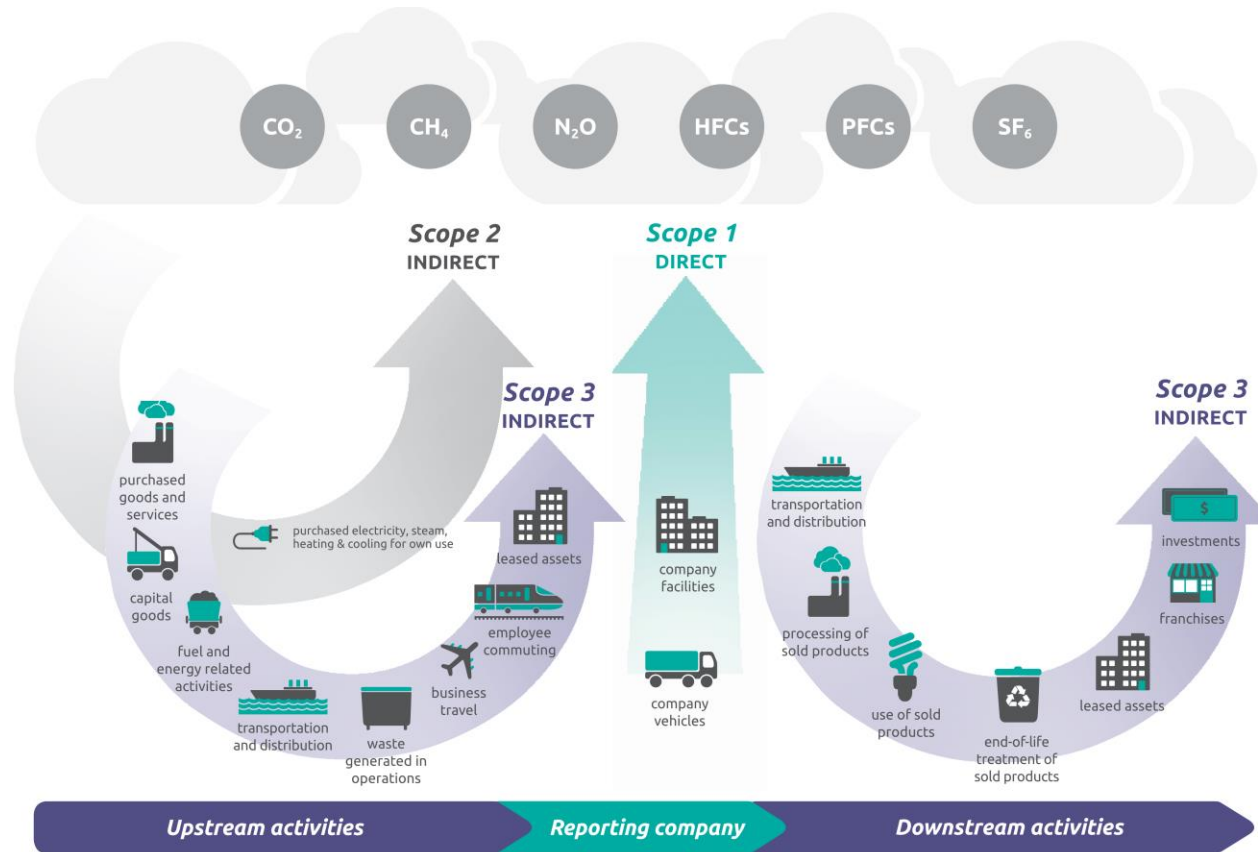
- INTRODUCTION & CONTEXT
- PROCESS
  1. DATA COLLECTION
  2. CARBON FOOTPRINTING
  3. TARGET SETTING

**We are an integrated  
engineering design,  
energy and sustainability  
consultancy**



# CONTEXT

## SCOPE 1, 2 & 3

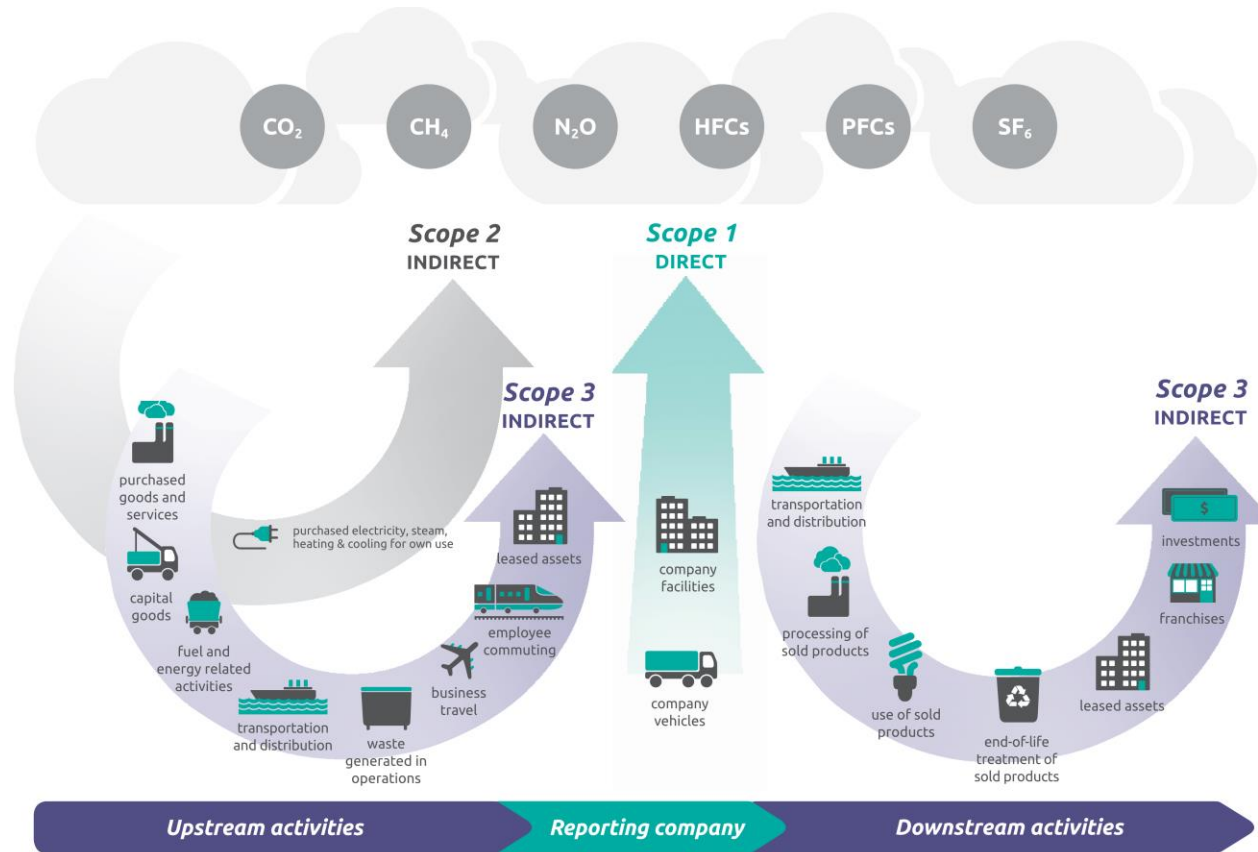


The Kyoto Protocol defines seven Greenhouse Gases (GHG) which contribute towards an organisation's emissions and these are measured in carbon dioxide equivalent [CO<sub>2</sub>e]. The GHG Protocol categorises sources of these emissions into three scopes:

- Scope 1 – burning fossil fuels and refrigerant leaks
- Scope 2 – purchased electricity
- Scope 3 – supply chain emissions



# CONTEXT ACCOUNTING



Reference period

12 consecutive months e.g. financial,  
calendar

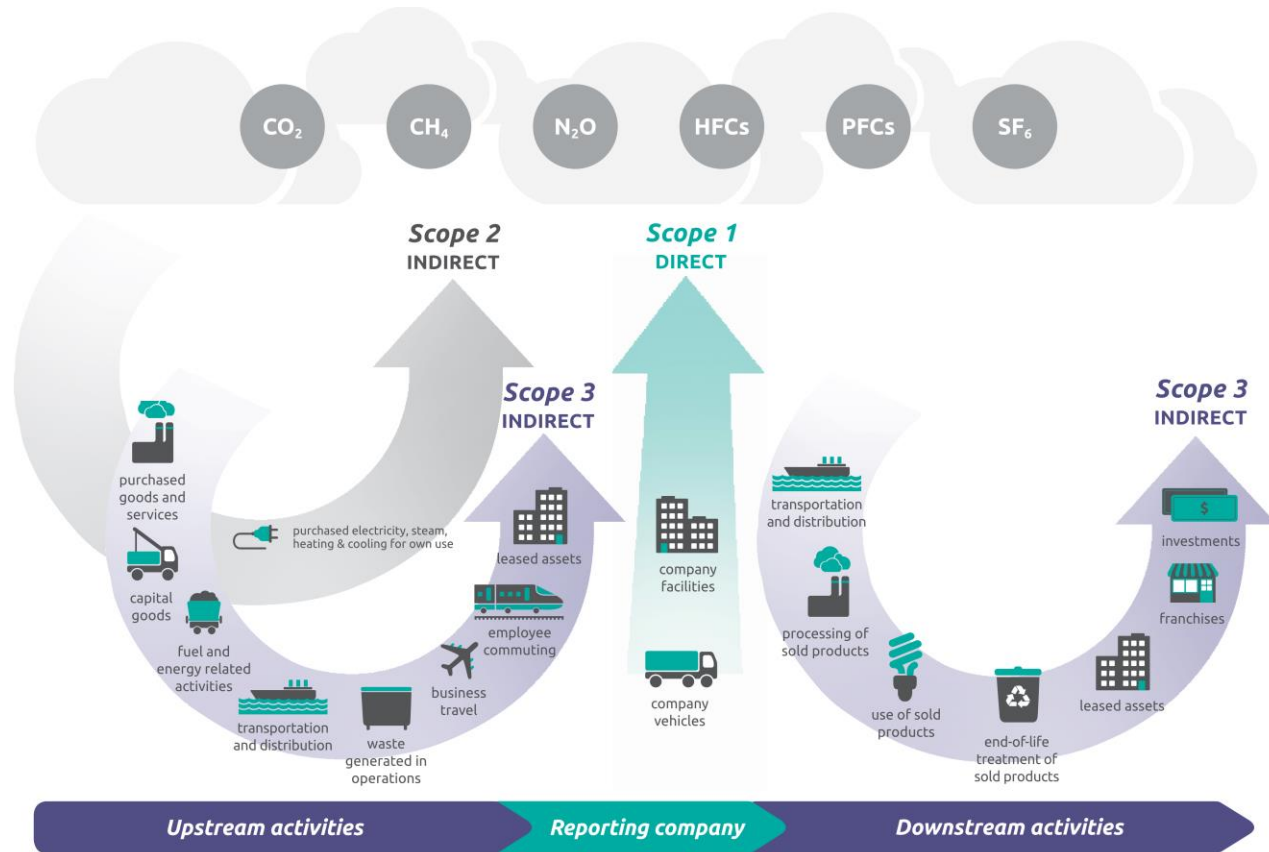
Consolidation approach

- Operational control,
- Financial control,
- Equity share





# CONTEXT ACCOUNTING



## Principles:

- Relevance
- Completeness
- Consistency
- Transparency
- Accuracy



# CARBON REPORTING PROCESS

## 1. DATA COLLECTION

- Conduct screening exercise and identify material emissions sources
- Build internal taskforce
- Identify data gaps and determine how best to plug them

## 2. CARBON FOOTPRINTING

- Calculate baseline carbon inventory
- Categorise emissions into Scope 1, 2 and 3

## 3. TARGET SETTING

- Forecast how emissions will change over time (BAU)
- Model decarbonisation pathways
- Develop near-, mid- and long- term targets
- Benchmark against industry and drive level of ambition

## 4. ACTION PLAN

- Establish a pipeline of projects for short, medium and long-term
- Assign roles and responsibilities
- Validate and gain buy-in from decision makers

## 5. DISCLOSURE

- If this exercise is being conducted internally, seek external verification of results
- Publicly disclose carbon inventory, targets and action plan/strategy on annual basis
- Ongoing monitoring and evaluation of progress

Stakeholder Engagement

# 1. DATA COLLECTION

## SCOPE 1, 2 and 3

- Screening of emissions sources to ensure completeness
- Identify internal stakeholders/ data owners to provide activity data for various sources
- Collect carbon data from across organisation

| Description                  | Data source   |
|------------------------------|---|
| Fuel in fleet cars/vans etc. | Total litres/kWh from delivery invoices and purchases made on fuel cards              |
| Refrigerant gases*           | Maintenance records supplied by the contractor undertaking the servicing of the units |
| Electricity                  | Total kWh from meter readings or electricity invoices                                 |
| Procurement                  | Spend/physical data from finance management system                                    |
| Waste*                       | Total m <sup>3</sup> or kg of different types of waste collected from sites (WTNs)    |
| Commuting                    | Travel survey to collect distance and mode of transport                               |

# 2. CARBON FOOTPRINTING METHODOLOGY

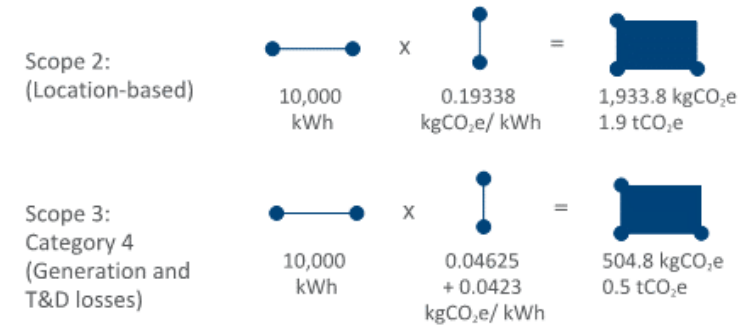
The carbon emissions of any activity are defined by the product of two drivers: the activity level and the carbon intensity.



Examples of activity levels and the associated carbon intensities are shown in the below table:

| Activity level                               | Carbon Intensity   |
|--|--|
| <i>Data sourced from within organisation</i> | <i>Emission factors</i>  |
| kWh electricity consumed (kWh)               | Amount of CO <sub>2</sub> e emitted per kWh electricity consumed (kgCO <sub>2</sub> e/ kWh)      |
| Procurement spend on IT hardware (£)         | Amount of CO <sub>2</sub> e emitted per £ spend on IT hardware (kgCO <sub>2</sub> e/ £)          |
| Kg of waste to landfill (kg)                 | Amount of CO <sub>2</sub> e emitted per kg of waste sent to a landfill (kgCO <sub>2</sub> e/ kg) |

Worked example:

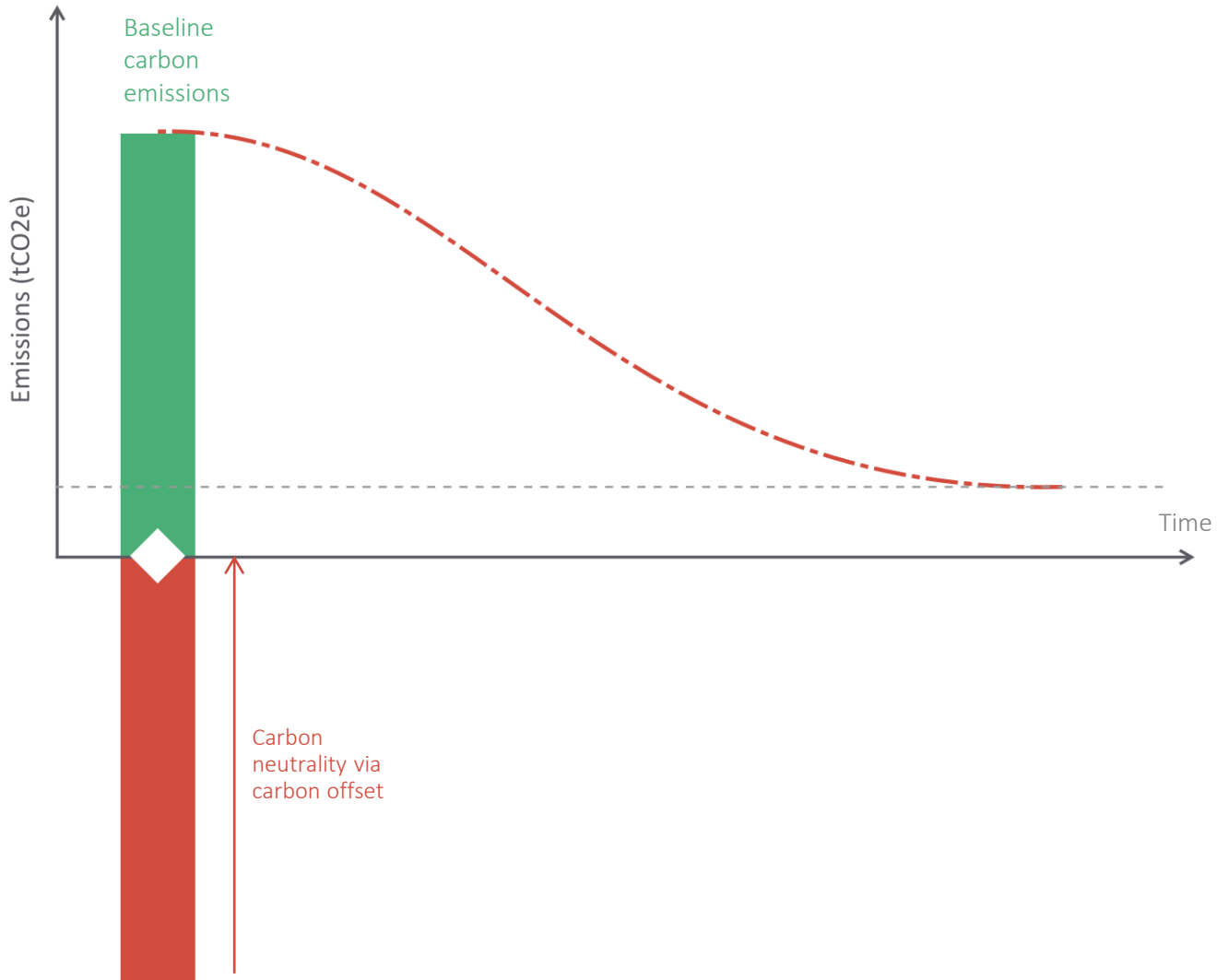


➤ The total carbon emissions from Scope 2 and Scope 3 is therefore 2.4 tCO<sub>2</sub>e.

**TOP TIPS:**  
**Check units are consistent!**  
**Use emission factors for reputable sources**  
**Document methodology**

# 3. TARGET SETTING

## CARBON NEUTRAL

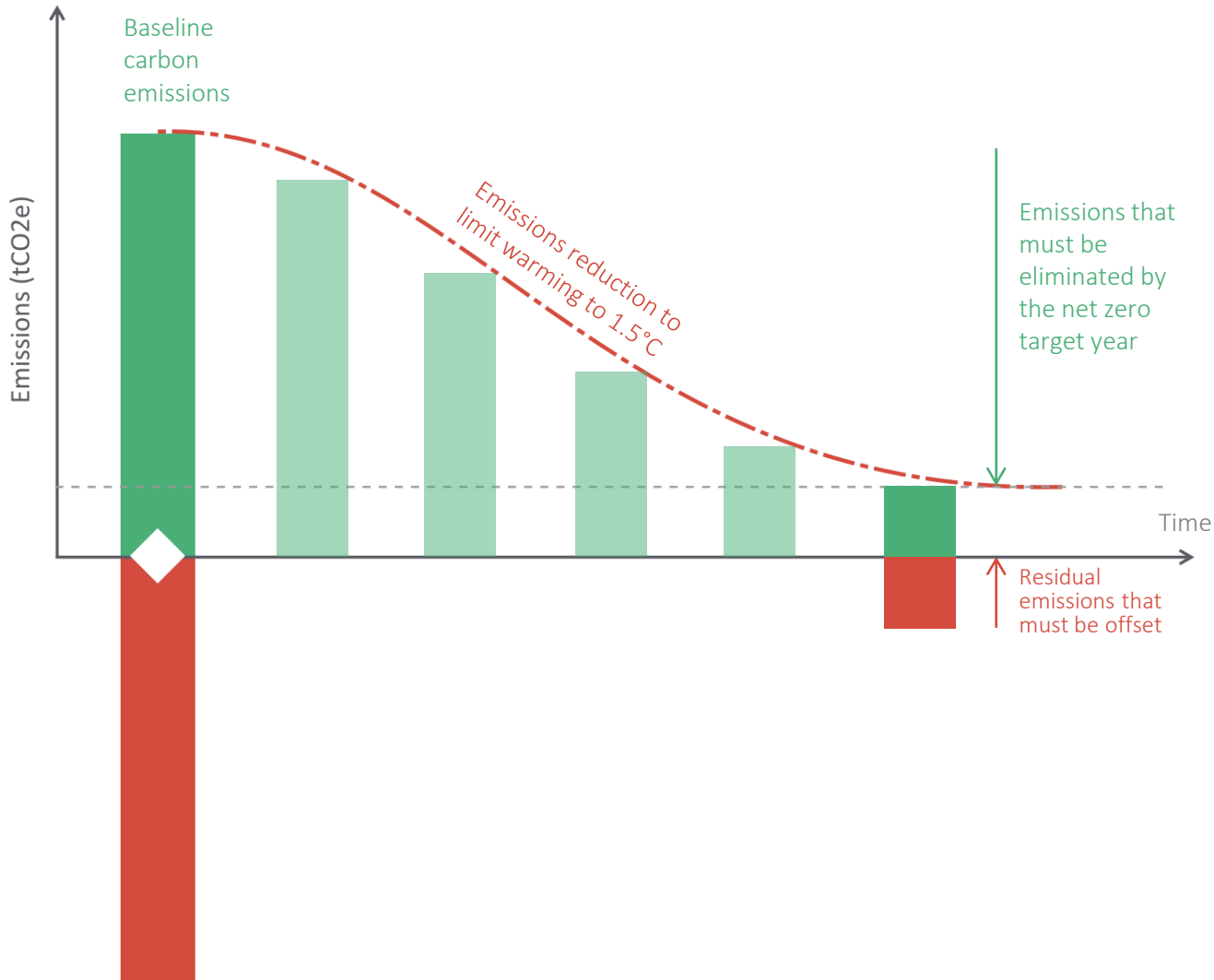


*"...where the sum of the greenhouse gas emissions (CO<sub>2</sub>e) produced is offset by natural carbon sinks and/or carbon credits"*



# 3. TARGET SETTING

## NET ZERO



*“Reducing emissions to zero or to a residual level that is consistent with reaching net-zero emissions at the global or sector level in eligible 1.5°C-aligned pathway...”*

*And...*

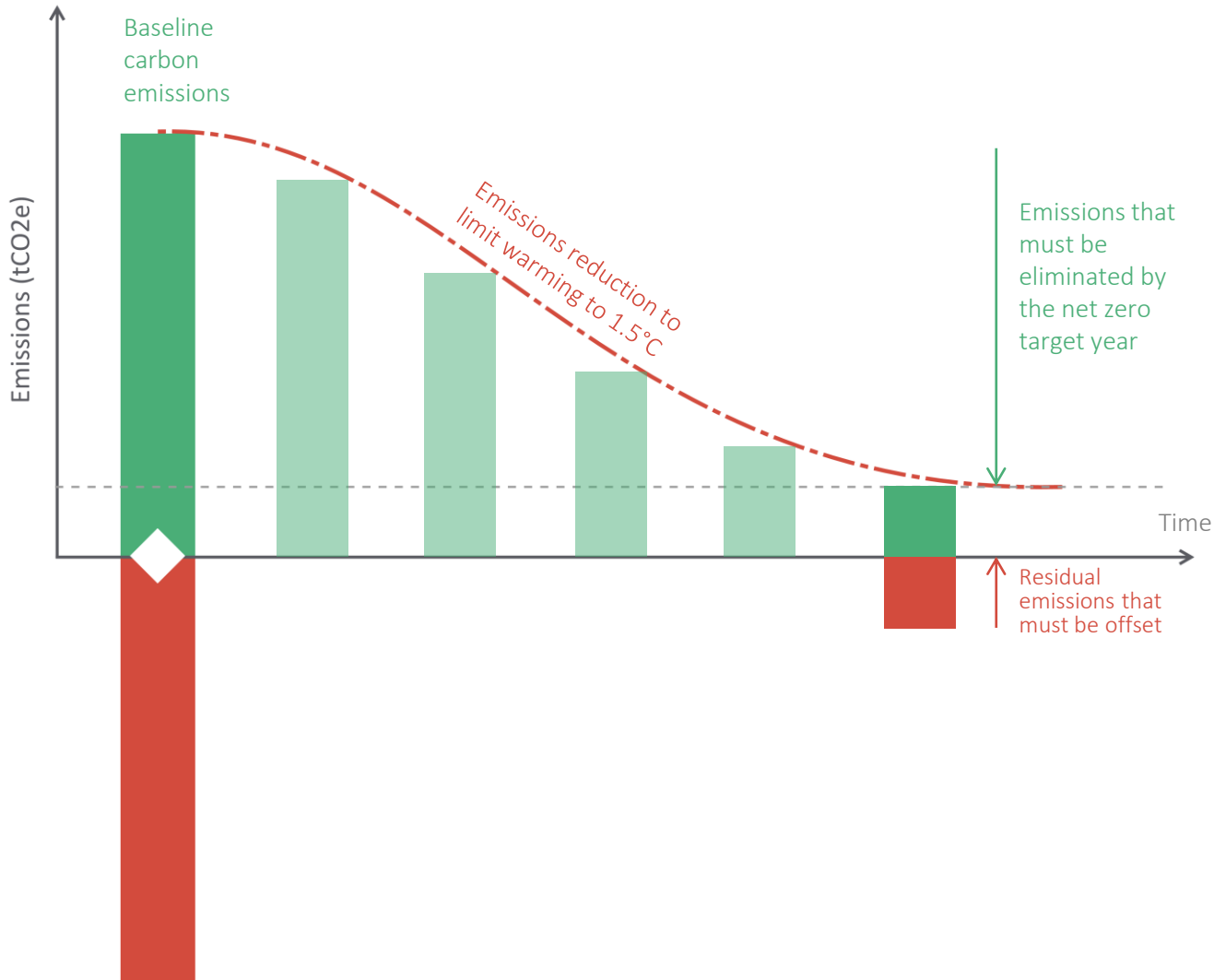
*neutralising any residual emissions at the net-zero target date and any GHG emissions released into the atmosphere thereafter.”*



SCIENCE  
BASED  
TARGETS

# 3. TARGET SETTING

## NET ZERO



Target term:

- Near (5-10 years)
- Mid (10+ years)
- Long (net zero target date)

Target scope/type:

- Absolute target
- Intensity target
- Renewable energy target
- Stakeholder engagement target

# CARBON REPORTING PROCESS

## 1. DATA COLLECTION

- Conduct screening exercise and identify material emissions sources
- Build internal taskforce
- Identify data gaps and determine how best to plug them

## 2. CARBON FOOTPRINTING

- Calculate baseline carbon inventory
- Categorise emissions into Scope 1, 2 and 3

## 3. TARGET SETTING

- Forecast how emissions will change over time (BAU)
- Model decarbonisation pathways
- Develop near-, mid- and long- term targets
- Benchmark against industry and drive level of ambition

## 4. ACTION PLAN

- Establish a pipeline of projects for short, medium and long-term
- Assign roles and responsibilities
- Validate and gain buy-in from decision makers

## 5. DISCLOSURE

- If this exercise is being conducted internally, seek external verification of results
- Publicly disclose carbon inventory, targets and action plan/strategy on annual basis
- Ongoing monitoring and evaluation of progress

Stakeholder Engagement





## CONTACT US

GEMMA TONG  
ORGANISATIONAL CARBON LEAD | SENIOR CONSULTANT  
E: [GEMMATONG@HYDROCK.COM](mailto:GEMMATONG@HYDROCK.COM)  
T: 07990 509506

ALMONDSBURY  
BIRMINGHAM  
BRISTOL  
CAMBORNE  
CARDIFF  
EDINBURGH  
GLASGOW  
GLOUCESTER  
HALE  
LEEDS  
LONDON  
LUTTERWORTH (KTA)  
MANCHESTER  
NEWCASTLE  
NORTHAMPTON  
PLYMOUTH  
PLYMPTON (KTA)  
SOUTHAMPTON  
STOKE-ON-TRENT  
TAUNTON

engineering.energy.sustainability  
**CONSULTANTS**

Hydrock 

# Carbon Net Zero / Carbon Neutral pledges by ASDC members

|                                  |      |
|----------------------------------|------|
| We The Curious                   | 2030 |
| Glasgow Science Centre           | 2030 |
| Kew Gardens                      | 2030 |
| Science Museum Group             | 2033 |
| Natural History Museum           | 2035 |
| Oxford Museum of Natural History | 2035 |
| ThinkTank                        | 2040 |

## IEMA Greenhouse Gas Management Hierarchy (updated 2020)

### ELIMINATE

- Influence business decisions / use to prevent GHG emissions across the lifecycle
- Potential exists when organisations change, expand, rationalise or move business
- Transition to new business model, alternative operation or new product / service

### REDUCE

- Real and relative (per unit) reductions in carbon and energy
- Efficiency in operations, processes, fleet and energy management
- Optimise approaches (e.g. technology and digital as enablers)

### SUBSTITUTE

- Adopt renewables/low carbon technologies (on site, transport, etc)
- Reduce carbon (GHG) intensity of energy use and of energy purchased
- Purchase inputs and services with lower embodied/embedded emissions

### COMPENSATE

- Compensate 'unavoidable' residual emissions (removals, offsets etc)
- Investigate land management, value chain, asset sharing, carbon credits
- Support climate action and developing carbon markets (beyond carbon neutral)

**Eliminate emissions**

**Energy efficiency**

**Substitute carbon source**

**Offsetting**

# Decarbonising the NHM

Kimberley Lewis, Head of Sustainability

## About Us

- 3 sites
- Grade 1 and 2 listed buildings
- 80 million specimens
- 5m+ visitors per year
- World leading research
- Vision for a future where people and planet thrive
- Committed to achieving net zero by 2035 (Scopes 1 & 2)

A PLANETARY EMERGENCY:  
OUR RESPONSE  
STRATEGY TO 2031

*"The future of the natural world,  
on which we all depend,  
is in your hands."*

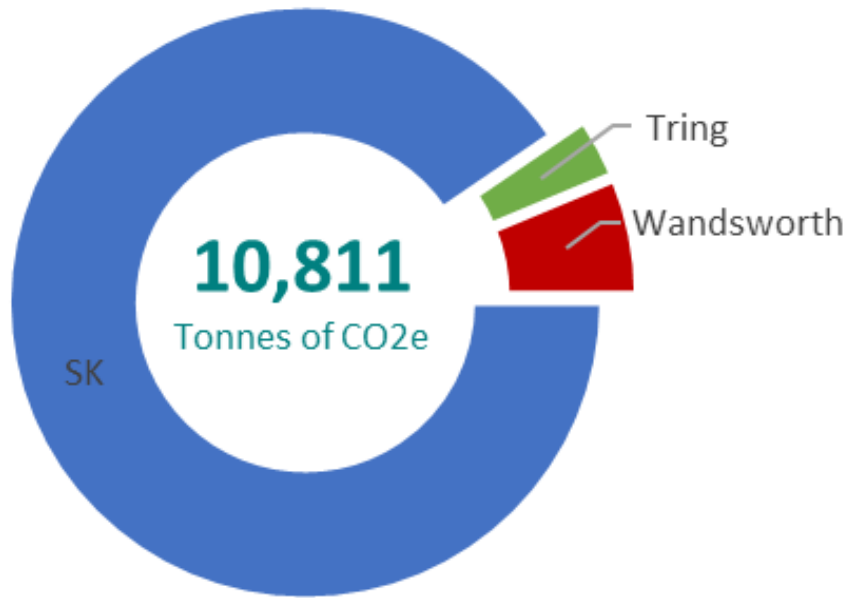
Sir David Attenborough



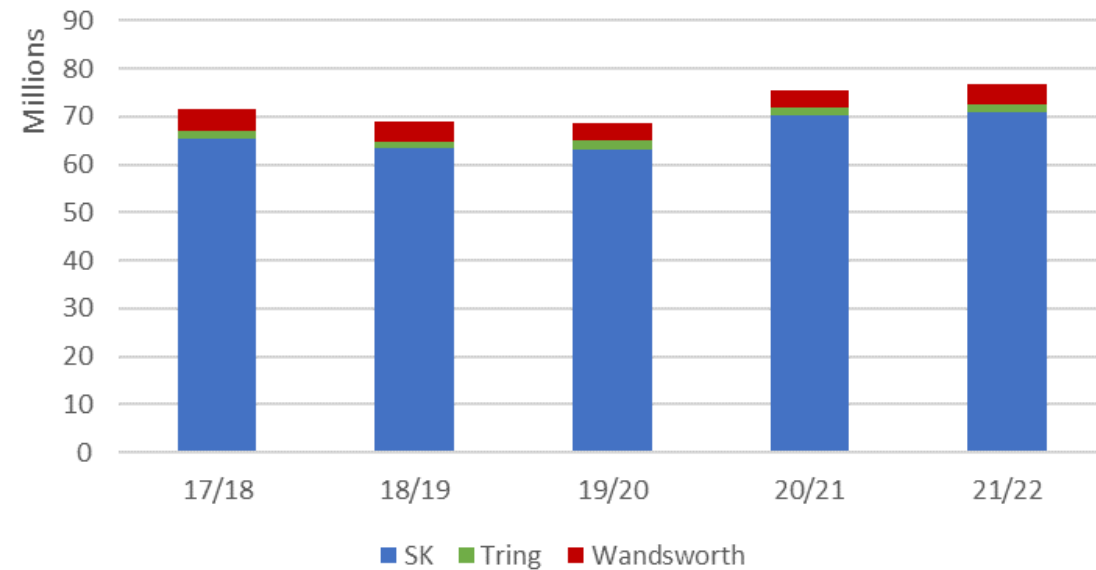
**N** NATURAL  
HISTORY  
MUSEUM

# Understanding our footprint

## Scope 1 & 2 Emissions by Site

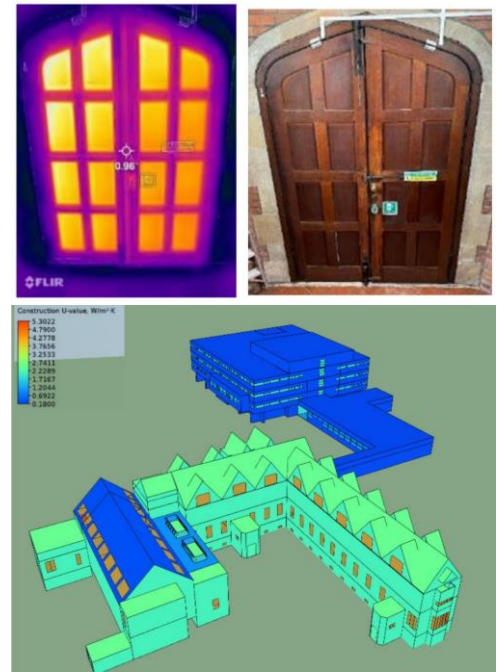


## Energy Consumption (kWh)



# Our approach

- Improve efficiency and drive down demand as much as possible.
  - Lose less by improving walls, roofs and glazing
  - Use less by improving efficiency of equipment
- Decarbonise heat by moving away from gas and shifting to electrification.
  - Introducing heat pump technology





## Our approach...cont.

- Introduce and procure renewables
  - Solar panels
  - Renewable energy supply, REGO backed on 2 sites
- Prepare and plan with business cases at the ready.
  - Collaborating with master planning
  - Incorporating within maintenance strategy

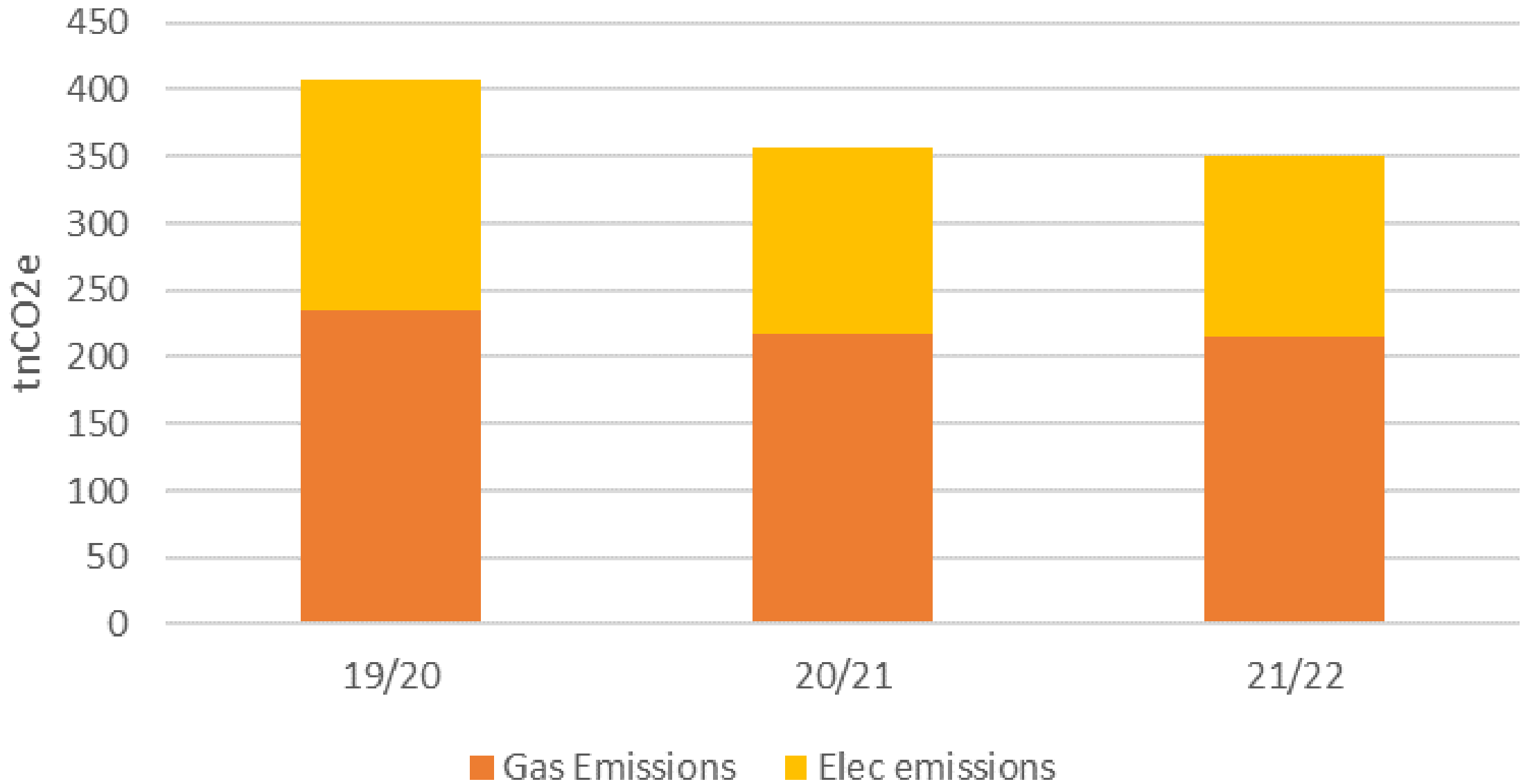


# Case Study – NHM Tring

- LED Lighting upgrades
- Façade improvements
  - Enhanced thermal performance
- Solar panel installation
  - 318 solar panels
  - Generating 75,000 kWh / yr
  - Saving £9,000
  - Saving 21 tCO<sub>2</sub>e
- Heat decarbonisation plan



# NHM Tring - Energy Emissions



## Next steps:

- Understanding costs
- Detailed plans
  - Roof insulation
  - Pipework insulation
  - Improving air tightness (draft excluders, strips and seals)
  - Secondary glazing
  - Heat pumps
- Preparing business cases ready for funding





**ASDC  
Decarbonisation  
Group**

**Representation from  
every ASDC member**

**Share challenges and  
successes**

**Knowledge from  
experts and each other**

**Combine our  
resources**

**ASDC  
Decarbonisation  
Group**

**Three aims for every  
member:**

Measure your carbon  
emissions

Set a decarbonisation  
target

Hit your decarbonisation  
target

# Q&A